

2019

# Colorectal Cancer Screening Quality Improvement: A FITKit Mailing Initiative

Isabella Kratzer

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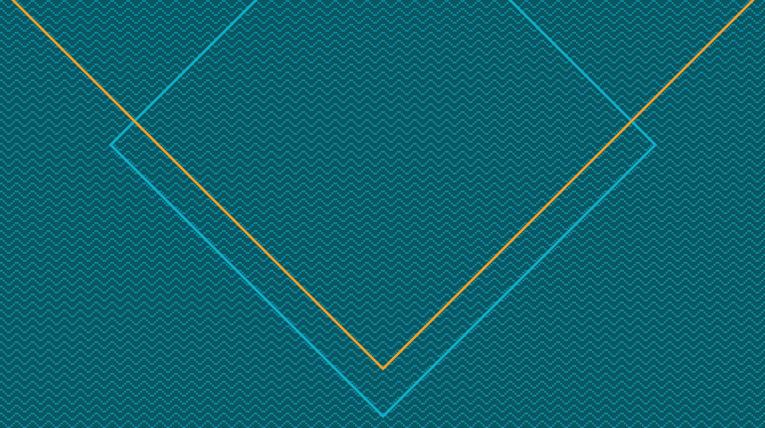
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## Recommended Citation

Kratzer, Isabella, "Colorectal Cancer Screening Quality Improvement: A FITKit Mailing Initiative" (2019). *Family Medicine Clerkship Student Projects*. 453.

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# Colorectal Cancer Screening Quality Improvement: A FITKit Mailing Initiative

Isabella Kratzer

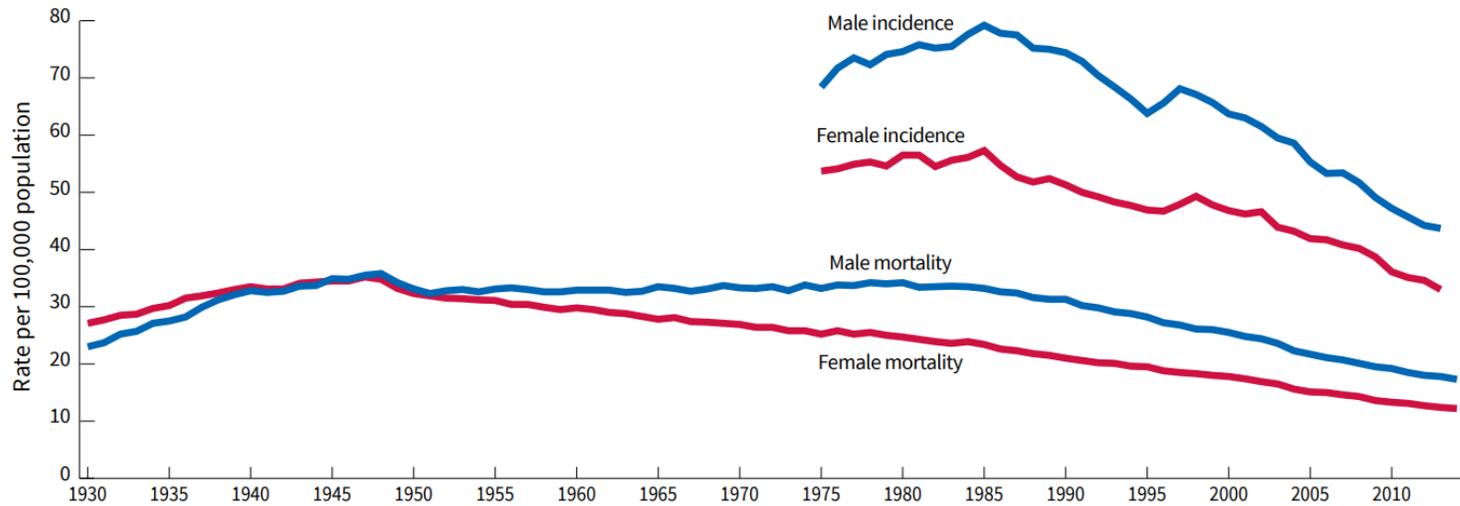
Hudson Headwaters LIC

Glens Falls, NY

2018-2019

# The Problem: National Incidence Trends

Figure 4. Trends in Colorectal Cancer Incidence (1975-2013) and Mortality (1930-2014) Rates by Sex, US



Rates are age adjusted to the 2000 US standard population. Incidence rates are adjusted for delays in reporting. Due to improvements in International Classification of Diseases (ICD) coding over time, numerator data for mortality differ slightly from those presented elsewhere.

Source: Incidence – SEER Program, National Cancer Institute, 2016. Mortality – US Mortality Volumes 1930 to 1959, US Mortality Data 1960-2014, National Center for Health Statistics, Centers for Disease Control and Prevention, 2016.

©2017 American Cancer Society, Inc., Surveillance Research

## Common Cancers

3rd

Colorectal cancers are the third most common cancers in both men and women in the US

## Prevalence

1 in 22

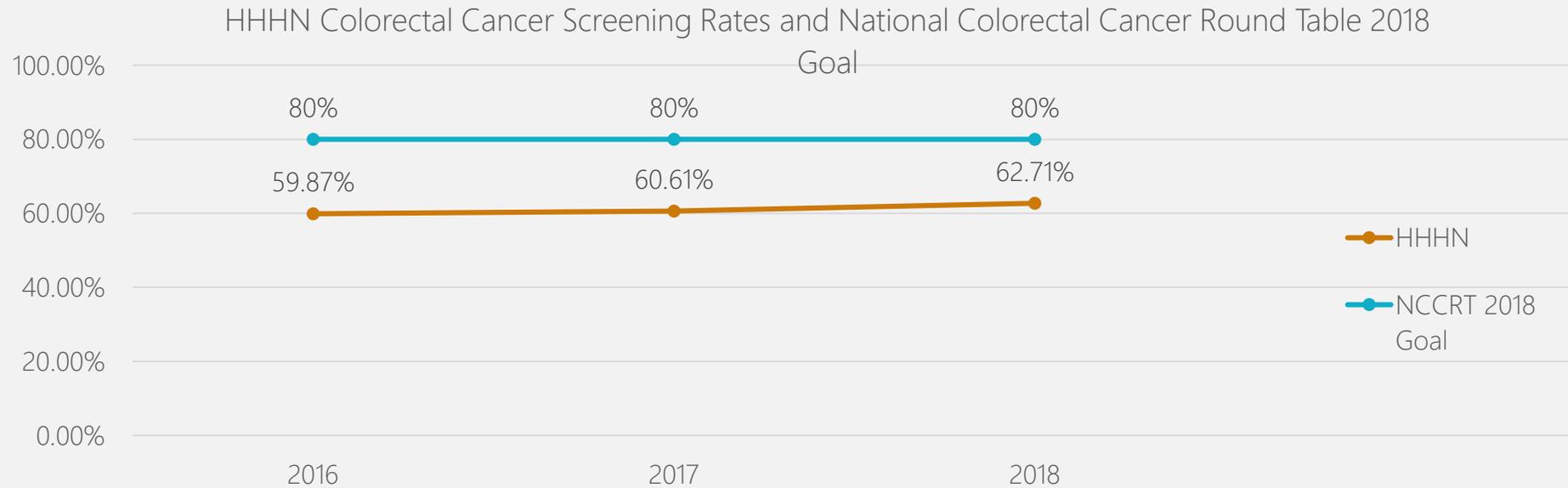
One in 22 men and one in 24 women will receive a colorectal cancer diagnosis in their lifetime

## National Trends

2004-present

Trends show a recent accelerated decline in colorectal cancer incidence, attributed to increased screening and subsequent intervention

# The Problem: Local Screening Trends



## Hudson Headwaters

### Primary Care

HHHN is one of the largest providers of primary care in Upstate New York

## Federally Qualified Health Center

### Safety Net

This network provides care to a large geographic area that is otherwise largely medically underserved

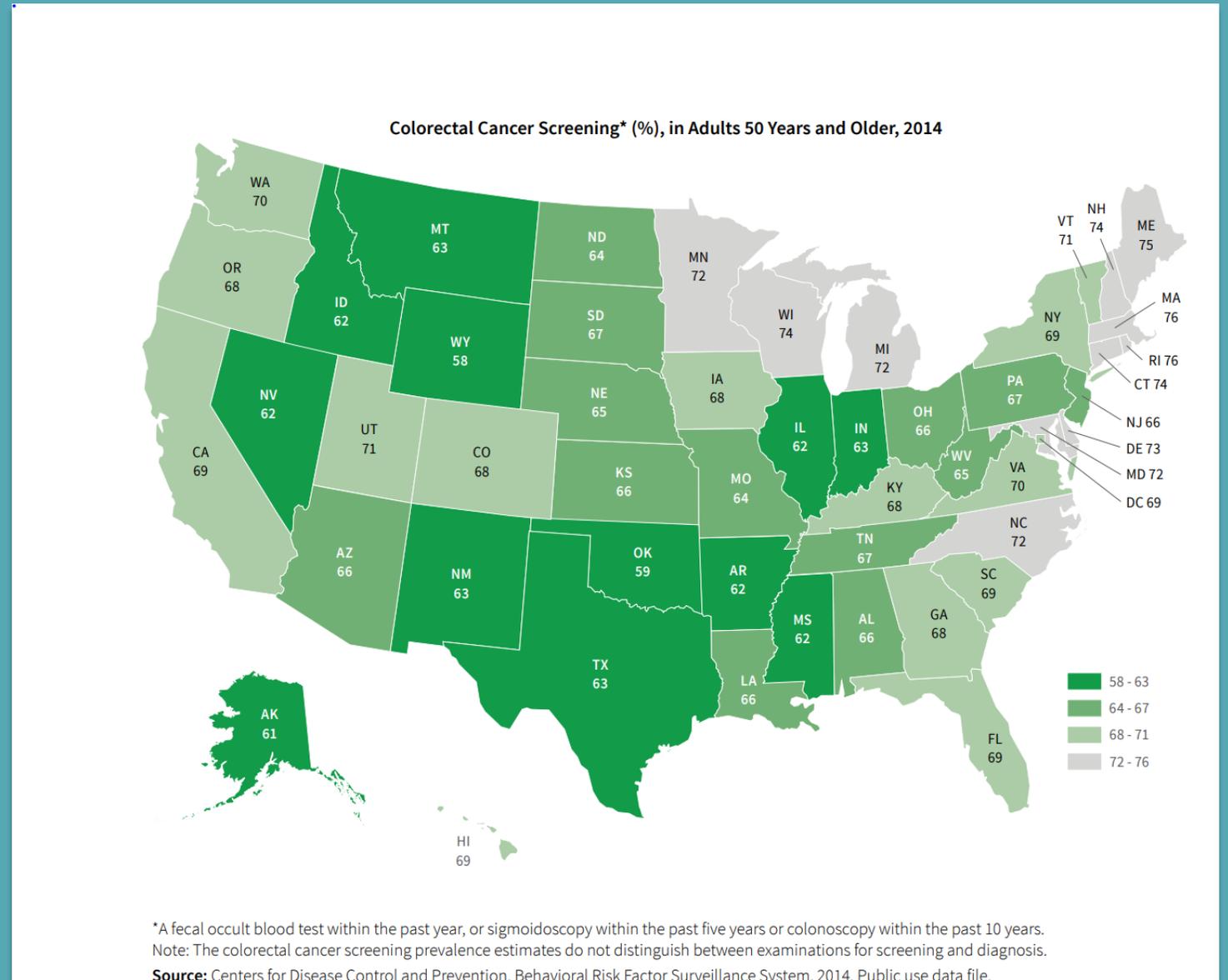
## The Data

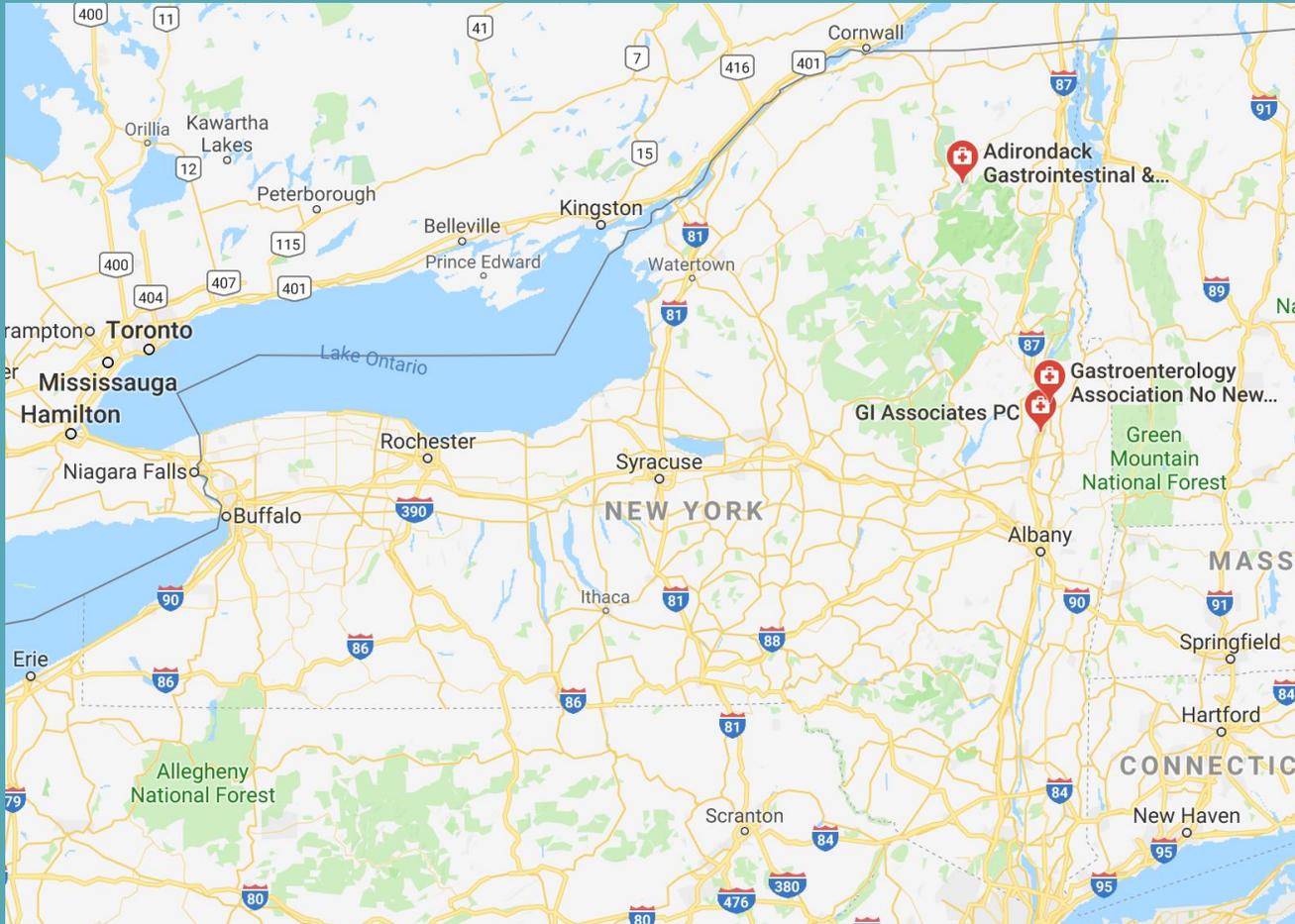
### Under Goal

The screening rates show little trend from health center to health center and little improvement

# Comparison at the State and National Level

- As a network, our best screening rates in recent years are below 63%
- While the state of New York is in the second-highest bracket for screening rates, HHHN still sits in the lowest
- This is complicated by our role as an FQHC, with a large catchment area and socioeconomically diverse patient population





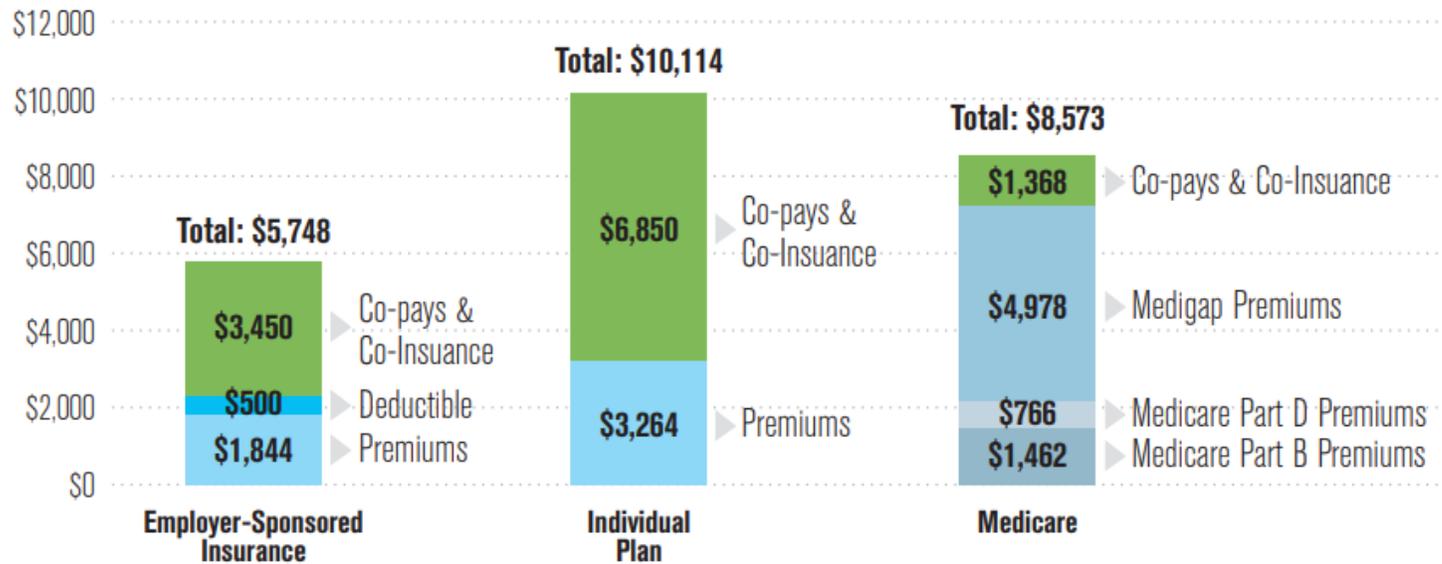
"Gastroenterology Adirondacks" searched in Google Maps

# The Need

- We serve a largely rural population
- Few available GI centers capable of colonoscopy
- Large need for screening options with greater availability, accessibility, and geographic flexibility

# The Public Health Cost

Patient Costs for Stage II Colorectal Cancer By Type of Insurance



"The Costs of Cancer," American Cancer Society Cancer Action Network, 2017.

## National Expenditure for CRC

# \$16.3 Billion

By cancer type, national expenditure on colorectal cancer is second only to female breast cancer

## Typical Stage IIb Case Study

# \$124,425

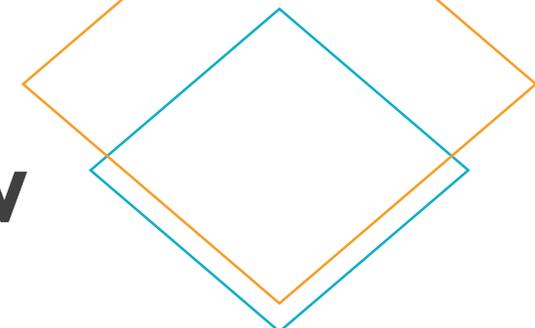
American Cancer Society case study reports care for a typical Stage IIb CRC patient costing \$124,425 in the first year of treatment alone

## Local Coverage

# 51.5% Commercial

HHN patient population eligible for CRC screening (with insurance on file for search): 51.5% commercial, 38.7% Medicare, 9.7% Medicaid

# The Community Perspective: An Interview with HHHN Care Manager, Debra Shay



## Financial Barriers to Access:

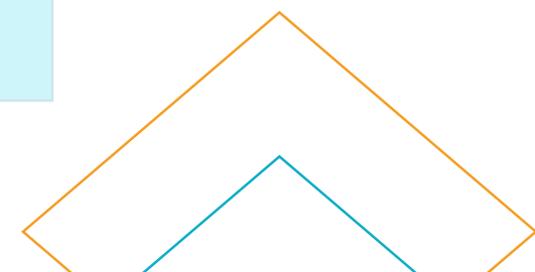
- Large copays for screening services, particularly colonoscopy
- Expense of return postage for at-home screening options
- Need to pay no-show fees at local GI offices before scheduling new procedures

## Social Support Barriers to Access:

- Availability of family/friends to escort patients to and from colonoscopy (required if using sedation)
- Availability of family/friends to observe and remain available to patients after colonoscopy in case of complications

## Personal Barriers to Access:

- Fear of significant screening procedures
- Potential embarrassment of returning at-home samples in-person



# The Community Perspective: An Interview with the Cancer Services Program

"It's the people who are disenfranchised, people who don't get to go to their well care checks, who need to be engaged."

Kathryn  
Cramer

Gail  
Infante

"I'm so happy the medical community is looking beyond colonoscopy, because we meet with so many people who are not up to date on screening and have no intention of getting a colonoscopy."

"Some people don't want to be found, it's not exactly safe right now, but we're trying to find trusting relationships with gatekeepers in the community, so hopefully we can reach that [New American/Immigrant] group."

Kathryn  
Cramer

# Methods: Data and Design

- **Data Acquisition:** with massive support from Erin Dunn and Kelly Piotrowski from HHHN's Population Health department, we pulled three years' data from Athena Health records to identify trends in successful and failed CRC screening measures
- **Data Analysis:** looked at age, insurance type, income, geography, individual health centers, individual providers, and risk factors and comorbidities (e.g. obesity, homelessness, asthma, COPD, diabetes, hypertension, osteoporosis) to determine most at-risk populations
- **Literature Review:** underwent a literature search to find evidence-based interventions in similar populations
- **Project Approval:** devised and approved a pilot FITKit mailing program including cost estimates/approval, written outreach reviewed by HHHN's marketing department, and presentation of the pilot plan itself to the network

# Methods: Intervention

We mailed FITkits to a cohort of HHHN primary care patients who:

Are currently failing the CRC screening measure

Haven't seen a provider in 2018

Are age 50-75

Have a BMI greater than or equal to 30 (obese)

Have 0-5 comorbidities

This mailing was preceded by an introduction email for the initiative (1 week prior)

Kits included a second introductory letter for the initiative, health center call-back numbers, the existing fact sheet included with FITkits in-office, and pre-stamped, pre-addressed return envelopes for samples

Two automated phone reminders were released, at ~ 1.5 and 3 weeks after the kit mailing, encouraging patients to complete the screening

# Why this Cohort?

**Strong  
Pilot  
Group**

Chosen Cohort = 389 Patients



Includes important risk factor for CRC:  
Obesity



Well distributed among 17 health  
centers → more generalizable



Obese men: RR ~ 1.5 for colon cancer  
and RR ~ 1.2 for rectal cancer



Opportunity to reach patients not  
coming into our offices (where we  
already hand out kits)



Obese women: RR ~ 1.2 for colon  
cancer and R ~ 1.1 for rectal cancer



# Support from the Literature

## Effectiveness and Cost of Multilayered Colorectal Cancer Screening Promotion Interventions...

Kemper et al, 2018

- This study showed a 31% return rate in their mailed FIT kits at involved FQHC's in Washington State
- Study used additional mailed/telephone reminders
- Found cost per completed screening to be just under \$40

## Effect of Colonoscopy Outreach vs Fecal Immunochemical Test Outreach on Colorectal Cancer Screening Completion

Signal et al, 2017

- This RCT compared colonoscopy mailed outreach and FIT kit mailed outreach with usual care among individuals 50-64 years old, receiving primary care at a safety-net institution.
- Found colonoscopy outreach to have higher rates of process completion (38.4%) than FITkit outreach/ mailing (28.0%), but maintained a stringent definition of process completion
- Required FITkit patients to follow up on abnormal test results with colonoscopy to be considered 'complete'

## Evaluation of Interventions Intended to Increase Colorectal Cancer Screening Rates in the United States

Dougherty et al, 2018

- This meta-analysis looked at many RCT's investigating different interventions intended to increase CRC screening rates and found that FBT outreach had the best advantage over usual care
- RR (of completing screening) of 2.26 and CI of 1.81-2.81 (better than patient navigation, patient education, and patient reminders)

# The Results



In mid-January, 2019, FITKits were mailed out to nearly 400 HHHN patients who were out of date with screening recommendations and subsequently at risk of having undetected colorectal cancer



We plan to track FITKit returns within this cohort over the coming months, sending out additional reminders accordingly



The data we collect will direct future efforts for this pilot quality improvement project

# Evaluating Effectiveness

## Strengths

Reached a population that was not receiving regular preventative care

Equally effective for even the most rural patients in population

Provided a quick, simple cancer screening option without need to schedule appointment or procedure

Eliminated travel time and cost, hopefully improving accessibility

Worked with population generalizable to much of HHHN

## Limitations

High financial cost, price per completed screening still to be determined

Time-consuming mailing assembly process

Size of cohort limited by financial and time burden

Potential issues with follow-up for inaccessible patients with positive test results

Visual/language demands of included kit instructions

Workflow of retroactively ordering screening

# Future Directions



## DATA ANALYSIS

Evaluate effectiveness by collecting data on FITKit returns, consider analysis of cost per returned screening



## COMPARISON

Consider comparing returns on mailed kits to those handed out in-office



## REPETITION

Explore annual mailings for any patients receptive to this mailed screening option



## ASSESSMENT

Assess any barriers to follow-up and continued workup for any positive screening results



## EXPANSION

Based on collected data, consider expanding pilot to broader HHHN population

# Recommendations

## Streamline

Consider streamlining mailing process:

- Estimated person-hours for mailing assembly for current cohort ~21
- Eliminate need to disassemble and reassemble every FITKit by printing patient ID stickers and including postage and return label as loose components with backing paper intact

## Consider

Consider measures to increase accessibility and inclusivity:

- Consider picture-based instructions, eliminating need to read small font or have English language proficiency

## Learn

Learn from our neighbors at the Cancer Services Program:

- Consider small rewards (e.g. \$5 Stewart's giftcard) included with completed FITKit results
- Consider radio ads for outreach
- Establish method for individuals who are out-of-date with screening to request FITKit mailing, without need for in-person communication

# Where do we stand today?

## 26 Kits Returned

Just under a month after mailing FITKits to a pilot group of Hudson Headwaters patients, we have seen 26 mailed kits returned to our offices for processing

## 7.14% Completion

With most recent literature suggesting ~30% screening completion on similar FITKit mailing initiatives, 7.14% returns is a promising start near the one-month mark



## \$427 in FITKits

New FITKit purchasing for the entire cohort cost the network nearly \$427, with additional costs of the initiative attributable to mailing envelopes, postage, and printing

## 16% of Kit Cost

FITKit purchasing for this QI project represented only 16% of the networks total FITKit purchasing expenses in 2018 (with record lowest FITKit spending this year)

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